November 26, 2013

To The Board of Education Hustisford School District Hustisford, WI 53034

The District did a good job controlling spending. The general fund balance was budgeted to remain constant, but it actually increased by \$154,837. The general fund balance at June 30, 2013 was \$1,296,482.

This year in the review of the hot lunch program, hot lunch participation was down 10% from last year, and breakfast participation was down 5%. District revenues were down due to the decrease in student participation. However, reduced and free meal participation was up which increased the district reimbursement from the federal government. The net result was a decrease in revenue of \$2,768 from the prior year. The expenses were up this year due to increases in employee costs and equipment replacement, but still below the revenues the district is generating. The district added another \$1,825 to the food service fund balance this year. The district ended the year with a food service fund balance of \$66,921. We encourage the District to continue their diligent efforts to control expenses and increase participation in the program.

At June 30, 2013, the District had \$633,259 of cash balances that were not covered by FDIC insurance or pledged assets at the local financial institution. This large uninsured cash balance is due to the fund balance growing significantly in the past couple of years, and the use of the higher interest bearing money market account at the local financial institution. We suggest that the bank increase the amount of assets that they have pledged to help decrease the risk of loss to the District.

The District had a new actuarial study for GASB 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions done for the 2012-2013 school year. The new study shows the post employment liability at approximately half of what the previous study projected. This decrease is mostly due to changes the district has made in the postemployment benefits being offered and different assumptions regarding employee mortality and turnover.

The District has done a good job with student activity policy and procedures. The activity funds are the most likely place in a district for misappropriation to occur. An additional procedure that we would recommend is having the building principal approve the activity fund reconciliation each month. The knowledge that a principal is looking at the accounts can help deter advisors or staff receiving cash from considering a fraudulent act.

The District should closely monitor actual expense and revenue as compared to the budget. The District was over budget in some areas and under in other areas. It is the responsibility of the board to be aware of these differences, so it can question when the budget is being overspent and make proper amendments if necessary. This is especially true in a district with a limited number of personnel and limited internal controls. Wisconsin Statute 120.16(2) states that no payment can be made that has not been appropriated according to law. Therefore no expenditures can be made in excess of budget unless approved by the board. To accomplish this, the board should have a monthly summary of revenue and expenditures in comparison to the budget.

School district bookkeeping is detailed and complex. We recommend sending your business manager to continuing education that the Department of Public Instruction and similar organizations offer.

The limited number of office personnel does not allow proper separation of duties to assure adequate internal control. This is not unusual in school districts of this size; however, management should realize that their involvement and knowledge in matters relating to the school district are an important control function.

We appreciate the opportunity to serve the District. We would like to thank the employees of the District for their cooperation during the audit.

Sincerely,

Christine Taylor Certified Public Accountant November 26, 2013

To the Board of Education Hustisford School District

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Hustisford School District for the year ended June 30, 2013. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated May 31, 2013. Professional standards also require that we communicate to you the following information related to our audit.

## Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Hustisford School District are described in Note A to the financial statements. As described in Note A to the financial statements, the Hustisford School District changed accounting policies related to the reporting of deferred outflows of resources and the deferred inflows of resources and renaming components of net position to reflect the requirements of Statement of Governmental Accounting Standards (GASB Statement) No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, and the accounting policies related to items reported as assets and liabilities to reflect the requirements of GASB Statement No. 65, Items Previously Reported as Assets and Liabilities in 2013. Accordingly, there is no cumulative effect from the accounting change as of the beginning of the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the Hustisford School District's financial statements were:

Management's estimate of the long term obligation for post employment benefits and the provision for depreciation are based on actuarial projections and asset lives respectively. We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

#### Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### Management Representations

We have requested certain representations from management that are included in the management representation letter dated November 26, 2013.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

## Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Other Matters

With respect to the supplemental information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplemental information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

This information is intended solely for the use of the Board of Directors and management of the Hustisford School District and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

Certified Public Accountants

## **HUSTISFORD SCHOOL DISTRICT**

AUDITED FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2013

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#### INDEPENDENT AUDITOR'S REPORT

Board of Education Hustisford School District Hustisford, Wisconsin

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Hustisford School District ("District") as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as identified in the accompanying table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by the District's Board of Education and management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Hustisford School District as of June 30, 2013, and the respective changes in financial position, and the respective budgetary comparisons for the major funds for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

## Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the budgetary comparison information and the schedules of funding progress and employer contributions be presented to supplement the basic financial statements. Such information, although not a part of the basic statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has elected to omit the management's discussion and analysis, which is not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's basic financial statements. The combining non-major fund financial statements and the schedule of changes in assets and liabilities – student activity funds, listed in the table of contents as supplemental financial information, are presented for the purpose of additional analysis and are not a required part of the basic financial statements of the Hustisford School District. The accompanying schedule of expenditures of federal and state awards is presented for the purpose of additional analysis as required by the Wisconsin Department of Public Instruction and is also not a required part of the basic financial statements.

The combining and individual non-major fund financial statements and the schedule of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our reports dated on November 26, 2013, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants agreements and other matters. The purpose of those reports is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. Those reports are an integral part of an audit performed in accordance with Government Auditing Standards, and important for assessing the results of our audit.

**Certified Public Accountants** 



## HUSTISFORD SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2013

		GovernmentalActivities	
	<u>ASSETS</u>		
Current Assets:		œ	4 450 700
Cash and cash equivalents Taxes receivable		\$	1,459,709
Accounts receivable			888,931 40,125
Due from other governments			40, 125 105,450
Total Current Assets			2,494,215
Total Current Assets			2,494,210
Noncurrent Assets:			
Land			40,700
Capital assets			8,488,591
Less: Accumulated depreciation			(6,116,717)
Total Noncurrent Assets			2,412,574
Total Assets			4,906,789
Current Liabilities:	LIABILITIES		
Short-term notes payable			700,000
Cash overdraft			286,043
Accounts payable			2,140
Accrued interest			3,605
Accrued salaries & wages			-
Health benefits payable			3,181
Current portion of long-term obligations			298,671
Total Current Liabilities			1,293,640
No. 1 and 1 to 1 t			
Noncurrent Liabilities:  Noncurrent portion of long-term obligations			977,442
Noncarrent portion of long-term obligations		*	311,442
Total Liabilities			2,271,082
	NET POSITION		
Net investment in capital assets			2,412,574
Restricted			133,656
Unrestricted			89,477
Total Net Position		\$	2,635,707

## HUSTISFORD SCHOOL DISTRICT STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2013

			Program	Rever	iues	Net (Expense)	
Functions/Programs	Expenses	Charges for Services					
Governmental Activities:							
Instruction:							
Regular	\$ 1,940,522	\$	217,787	\$	159,237	\$ (1,563,498)	
Vocational	198,720		-		-	(198,720)	
Special education	496,556		2,826		243,700	(250,030)	
Other	265,543		16,009		-	(249,534)	
Total Instruction	2,901,341		236,622		402,937	(2,261,782)	
Support Services:							
Pupil services	147,509		-		-	(147,509)	
Instructional staff	236,108		-		19,446	(216,662)	
General administration	177,263		_		-	(177,263)	
School administration	245,909				-	(245,909)	
Business services	318,896		96,002		87,306	(135,588)	
Operations and maintenance	512,743		-		-	(512,743)	
Pupil transportation	149,157		-		10,806	(138,351)	
Central	206,224		-		-	(206,224)	
Insurance	33,960		-		-	(33,960)	
Other support services	108,914		-		-	(108,914)	
Community service	282,669		27,173		-	(255,496)	
Interest and principal	12,449		_		-	(12,449)	
Depreciation - unallocated	135,248		-		-	(135,248)	
Total Support Services	2,567,049		123,175		117,558	(2,326,316)	
Total Governmental Activities	\$ 5,468,390	\$	359,797	\$	520,495	(4,588,098)	
General Revenues: Taxes							
Property taxes, levied for general p	urposes					2,759,200	
Property taxes, levied for debt serv						23,321	
Property taxes, levied for communi						239,000	
Other taxes	•					-	
Federal and state aid not restricted to	specific purposes						
General						1,530,675	
Interest and investment earnings						9,464	
<del>_</del>						31,606	
Miscellaneous							
Miscellaneous Gain on disposal of assets							
						5,168	
Gain on disposal of assets  Changes in Net Position  Net Position:						5,168	
Gain on disposal of assets  Changes in Net Position						· •	

## HUSTISFORD SCHOOL DISTRICT BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2013

	***************************************	General	Go	Other vernmental	Go	Total vernmental
<u>ASSETS</u>		4.044.000	•	047077	•	4 450 700
Cash and cash equivalents	\$	1,241,832	\$	217,877	\$	1,459,709
Taxes receivable		888,931		-		888,931
Accounts receivable		39,515		610		40,125
Due from other governments		103,658		1,792		105,450
Due from other funds		14,887		1		14,888
Other assets		-		-		
Total Assets	<u>\$</u>	2,288,823	\$	220,280	\$	2,509,103
<u>LIABILITIES</u>						
Short-term notes payable	\$	700,000	\$	_	\$	700,000
Cash overdraft		286,043				286,043
Accounts payable		· <u>-</u>		2,140		2,140
Accrued interest		3,116		_		3,116
Accrued salaries & wages		-		-		-
Health benefits payable		3,181		-		3,181
Due to other funds		1		14,887		14,888
Total Liabilities		992,341		17,027	*********	1,009,368
FUND BALANCES						
Restricted		_		133,656		133,656
Assigned		1,296,482		69,597		1,366,079
Total Fund Balances		1,296,482		203,253	-	1,499,735
Total Liabilities and Fund Balances	\$	2,288,823	\$	220,280		
Total net position reported for governmental activities in the statemen different from the amount reported above as total governmental funds because:			•			
Capital assets used in governmental activities are not financial reso are not reported in the fund statements. Amounts reported for gover the statement of net position:				8,529,291		
Governmental capital assets Governmental accumulated depreciation			Ψ ——	(6,116,717)		2,412,574
Long term liabilities, including bonds and notes payable, are not due and therefore are not reported in the fund statements. Long-term the statement of net position that are not reported in the funds balance. General obligation debt.  Accrued interest on general obligation debt	iabili	ties reported i		(213,331) (489)		
Vested employee benefits				(1,062,782)		(1,276,602)
Total Net Position - Governmental Activities				, , , , , , , , , , , , , , , , , ,	\$	2,635,707

## HUSTISFORD SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2013

	General	Other Governmental	Total Governmental		
REVENUES	Concras	- Covernmental	Oovernmentar		
Property taxes	\$ 2,759,200	\$ 262,321	\$ 3,021,521		
Other local sources	58,397	123,485	181,882		
Interdistrict sources	187,379		187,379		
Intermediate sources	43,693	-	43,693		
State sources	1,643,928	3,827	1,647,755		
Federal sources	276,243	83,479	359,722		
Other	31,605	-	31,605		
Total Revenues	5,000,445	473,112	5,473,557		
EXPENDITURES					
Instruction:					
Regular	1,973,013	-	1,973,013		
Vocational	197,390	-	197,390		
Special	488,456	-	488,456		
Other	242,337		242,337		
Total Instruction	2,901,196	-	2,901,196		
Support Service:					
Pupil services	146,946	-	146,946		
Instructional staff services	231,832	-	231,832		
General administration services	176,235	-	176,235		
School administration services	243,375	-	243,375		
Business services	145,199	181,483	326,682		
Operations and maintenance	502,421	10,000	512,421		
Pupil transportation	149,157	-	149,157		
Central services	200,542		200,542		
Insurance	33,960	-	33,960		
Community service	-	283,487	283,487		
Principal and interest	6,332	23,320	29,652		
Other	108,413	-	108,413		
Total Support Services	1,944,412	498,290	2,442,702		
Total Expenditures	4,845,608	498,290	5,343,898		
Excess of Revenues Over (Under) Expenditures	154,837	(25,178)	129,659		
Other Financing Sources (Uses)					
Transfer in	-	-	-		
Transfer (out)	-	-	-		
Sales of assets	-	-	-		
Total Other Financing Sources		-	_		
Net Change in Fund Balance	154,837	(25,178)	129,659		
Fund Balances -					
Beginning of year	1,141,645	228,431	1,370,076		
End of year	\$ 1,296,482	\$ 203,253	\$ 1,499,735		

## HUSTISFORD SCHOOL DISTRICT RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2013

Amounts reported for governmental activities in the statement of activities are different because:	
The conviction of conital constance are reported in the governmental funds on	
The acquisition of capital assets are reported in the governmental funds as expenditures. However, for governmental activities those costs are shown in the statement of net position and allocated over their estimated useful lives as annual depreciation expenses in the statement of activities.  Capital outlay reported in governmental fund statements  Depreciation expense reported in the statement of activities  Amount by which capital outlays are greater (less) than depreciation in the current period.	(115,478)
The entire proceeds from the sale of assets are reported in the governmental funds as an increase in other financing sources. However, only the gain on the sale of the assets is reported in the statement of activities.  Sale price of assets sold during the current period was:  Gain on sale of assets sold during the current period was:  Amount by which the sale price is greater than the gain is:	_
Vested employee benefits are reported in the government funds when amounts are paid. The statement of activities reports the value of benefits earned during the year.  Special termination benefits paid in current year  Special termination benefits earned in current year  Amounts paid are greater (less) than amounts earned by  104,652  (130,868)	(26,216)
Repayment of principal on long-term debt is reported in the governmental funds as an expenditure, but is reported as a reduction in long-term debt in the statement of net position and does not affect the statement of activities.  The amount of long-term debt principal payments in the current year is:	17,164
In governmental funds interest payments on outstanding debt are reported as an expenditure when paid. In the statement of activities, interest is reported as it accrues.  The amount of interest paid during the current period  The amount of interest accrued during the period.  Interest paid is greater (less) than interest accrued by  6,157  (6,118)	39
Change in Net Position - Governmental Activities \$	5,168

## HUSTISFORD SCHOOL DISTRICT STATEMENT OF NET POSITION - FIDUCIARY FUNDS JUNE 30, 2013

	Agei	ncy Funds
ASSETS Cash and cash equivalents Investments	\$	64,414 -
Accounts receivable Total Assets		64,414
LIABILITIES Accounts payable Due to student groups		- 64,414
Total Liabilities	\$	64,414

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Hustisford School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting principles and policies utilized by the District are described below:

## **Reporting Entity**

The Hustisford School District is organized as a common school district governed by a seven member elected school board. The District operates grades kindergarten through 12 and is comprised of all or parts of six taxing districts.

The accompanying financial statements present the activities of the Hustisford School District. The District is not a component unit of another reporting entity nor does it have any component units.

The reporting entity for the District is based upon criteria set forth by the Governmental Accounting Standards Board (GASB) Statement No. 14, The Financial Reporting Entity. The financial reporting entity consists of (a) organizations for which the standalone government is financially accountable and (b) the standalone government that is controlled by a separate elected governing body that is legally separate and is fiscally independent. All of the accounts of the District comprise the standalone government.

#### **Basis of Presentation**

#### District-wide Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business type activities. These statements include the financial activities of the overall government in its entirety, except those that are fiduciary. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business type activities are financed in part by fees charged to external parties. The District does not operate any business type activities.

The statement of activities presents a comparison between direct expenses and program revenues for business type activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Program revenues include (a) charges paid by the recipients of goods and services offered by the programs and (b) grants and contributions that are restricted to meeting the operation or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

#### Fund Financial Statements:

The fund statements provide information about the District's funds, including fiduciary funds. Separate statements for each fund category – governmental and fiduciary – are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as other governmental funds.

## NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

## **Basis of Presentation (continued)**

Fund Financial Statements: (continued)

Funds are organized as major or non-major funds within the governmental and fiduciary statements. An emphasis is placed on major funds within the governmental category. A fund is considered major if it is the primary operating fund of the District or meets the following criteria:

- a. Total assets, liabilities, revenues, or expenditures of that individual governmental fund are at least 10 percent of the corresponding total for all funds of that category or type, and
- b. Total assets, liabilities, revenues, or expenditures of the individual governmental fund are at least 5 percent of the corresponding total of all governmental funds combined.
- c. In addition, any other governmental fund that the District believes is particularly important to financial statement users may be reported as a major fund.

The District reports the following major governmental funds:

<u>General fund.</u> This is the District's primary operating fund. It accounts for all financial activity that is not required to be accounted for in another fund.

The District non-major governmental funds include the debt service, capital projects, food service, and community service funds.

The District reports the following fiduciary funds (not included in the District-wide statements):

Agency fund. This fund accounts for assets held as an agent for various student and parent organizations.

#### Measurement Focus and Basis of Accounting

The District-wide and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

## Measurement Focus and Basis of Accounting - continued

Under the terms of grant agreements, the District may fund certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Therefore, when program expenses are incurred, both restricted and unrestricted net positions may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenues.

#### Cash and Investments

The District's cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with original maturities of three months or less from date of acquisition. All funds share common (pooled) checking and investment accounts unless regulations require separate investment accounts.

Investment of District funds is restricted by state statutes. Available investments are limited to:

- 1. Time deposits in any credit union, bank, savings bank, trust company or savings and loan association maturing in three years or less.
- 2. Bonds or securities of any county, city, drainage district, technical college district, town or school district of the state. Also, bonds issued by a local exposition district, a local professional baseball park district, or by the University of Wisconsin Hospitals and Clinics Authority.
- 3. Bonds or securities issued or guaranteed by the federal government.
- 4. The local government investment pool.
- 5. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- 6. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
- 7. Repurchase agreements with public depositories, with certain conditions.

All investments are stated at fair market value. Determination of fair value for investment in the state treasurer's investment pool is based on information provided by the State of Wisconsin Investment Board.

## **Property Tax Levy**

Under Wisconsin law, personal property taxes and first installment real estate taxes are collected by city, town and village treasurers or clerks who then make proportional settlement with the school District and county treasurer for those taxes collected on their behalf. Second installment real estate taxes and delinquent taxes are collected by the county treasurer who then makes settlements with the city, town, village and school districts before retaining any for county purposes.

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

## Property Tax Levy - continued

The District's property taxes are levied on or before October 31<sup>st</sup> on the equalized property valuation certified by the Department of Revenue. As permitted by a collecting municipality's ordinance, taxes may be paid in full or two installments with the first installment payable the subsequent January 31<sup>st</sup>, and a final payment no later than July 31<sup>st</sup>. The District is paid by the collecting municipality its appropriate share of tax collections received through the last day of the preceding month on or before January 15<sup>th</sup>, and by the 20<sup>th</sup> of each subsequent month thereafter. On or before August 20<sup>th</sup>, the County Treasurer makes full settlement to the District for any remaining balance. The County assumes all responsibility for delinquent real property taxes.

Property taxes are recognized as revenue in the period for which the taxes are levied. The 2012 tax levy is used to finance operations of the District's fiscal year ended June 30, 2013. All property taxes are considered due on January 1<sup>st</sup>, when an enforceable lien is assessed against the property and the taxpayer is liable for the taxes. All taxes are collected within 60 days of June 30<sup>th</sup> and are available to pay current liabilities.

#### **Accounts Receivable**

The carrying amount of accounts receivable is reduced by a valuation allowance that reflects management's best estimate of probable losses determined principally on the basis of historical experience. All accounts or portions thereof deemed to be uncollectable are written off to the allowance for doubtful accounts. As of June 30, 2013, there was no allowance for doubtful accounts.

## **Inventories and Prepaid Items**

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund type inventories are recorded as expenditures when consumed rather than when purchased. Prepaid items represent payments made by the District for which benefits extend beyond June 30.

#### **Due to/Due From Other Funds**

During the course of operations, transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "due to and from other funds." Long-term interfund loans (noncurrent portion) are reported as "advanced from and to other funds." Interfund receivables and payables between funds within governmental activities are eliminated in the statement of net position.

#### **Capital Assets**

District-wide Statements:

In the district-wide financial statements, property and equipment are accounted for as capital assets. All property and equipment are valued at historical cost, or estimated historical cost if actual is unavailable, except for donated fixed assets which are recorded at their estimated fair value at the date of donation.

Depreciation for all exhaustible capital assets is recorded as an allocated and unallocated expense in the statement of activities, with accumulated depreciation reflected in the statement of net position.

The District has adopted a policy to capitalize fixed assets with a cost of \$1,000 or greater. Depreciation is calculated using the straight-line method. Capital assets are depreciated over the following useful lives:

Computers and software	5 – 10 years
Buildings	50 years
Library	15 years
Furniture and equipment	8 – 25 years

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Fund Financial Statements:

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Capital assets are not capitalized and related depreciation is not reported in the fund financial statements.

## **Vested Employee Benefits**

<u>Post-employment Benefits</u>. The District's policy allows classified personnel to earn varying amounts of sick pay for each year employed, accumulating to a maximum vested amount of 112 days. Upon retirement or termination of employment, the employee is entitled to be paid for unused accumulated sick leave to a maximum of \$560.

The District's policy allows teachers varying amounts of sick pay that can accumulate to a maximum vested amount of 100 days. Upon retirement or a teacher with ten years of employment leaving the District, the teacher is entitled to be paid for unused accumulated sick leave to a maximum of \$1,000.

#### Long-Term Debt

The accounting treatment of long-term debt depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the district-wide or fund financial statements.

All long-term debt to be repaid from governmental resources is reported as a liability in the district-wide statements. The long-term debt consists primarily of notes, bonds or loans payable, and postemployment benefits.

Long-term debt for governmental funds is not reported as a liability in the fund financial statements. The debt proceeds are reported as other financing sources and payment of principal and interest are reported as expenditures.

#### **Deferred Inflows/Outflows of Resources**

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The District does not have any items that qualify for reporting in this category.

#### **Equity Classifications**

District-wide Statements:

Equity is classified as net position and displayed in three components. Resources are used in the following order: restricted and unrestricted.

<u>Net investment in capital assets</u> – Amount of capital assets, net of accumulated depreciation, less outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

#### Equity Classifications - continued

Restricted net position – Amount of net position that is subject to restrictions that are imposed by 1) external groups, such as creditors, grantors, contributors or laws or regulations of other governments or 2) law through constitutional provisions or enabling legislation.

<u>Unrestricted net position</u> - Net position that is neither classified as restricted nor as net investment in capital assets.

#### Fund Financial Statements:

In accordance with professional standards, the District changed its fund balance classifications into five components. Resources are used in the following order: restricted, committed, assigned and unassigned. Assigned fund balance is established by the Board of Education through adoption or amendment of the budget as intended for specific purposes (such as the purchase of fixed assets, or for other purposes). The District adopted a fund balance policy that strives to maintain an unassigned fund balance in the General fund that is equivalent to at least 15% of the anticipated General Fund expenditure budget for the subsequent fiscal year.

Nonspendable – Amounts that cannot be spent because of their form or because they must be maintained intact.

<u>Restricted</u> – Amounts with limitations placed on the use either by (1) external groups such as creditors, grantors, contributors or laws and regulations of other governments; or (2) law through constitutional provisions or enabling legislation.

<u>Committed</u> – Amounts with limitations imposed prior to the end of the period by the highest level of decision making and would require formal action at the same level to remove.

<u>Assigned</u> – Amounts intended to be used and established by the highest level of decision making, a body designated for that purpose, or by an official designated for that purpose.

<u>Unassigned</u> - All other amounts that do not meet the definition of nonspendable, restricted, committed or assigned.

#### **New GASB Pronouncements**

The Governmental Accounting Standards Board has issued several new pronouncements that the District has reviewed for application to their accounting and reporting.

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, is effective for periods beginning after December 15, 2011. This standard provides financial reporting guidance for deferred outflows of resources and deferred inflows of resources. The District has implemented this reporting for the year ended June 30, 2013. The components of net position were renamed to reflect the requirements of this statement.

GASB Statement No. 65, Items Previously Reported as Assets and Liabilities, is effective for financial statements for periods beginning after December 15, 2012. This statement improves financial reporting by clarifying the appropriate use of the financial statement elements deferred outflows of resources and deferred inflows of resources to ensure consistency in financial reporting. The District has implemented this statement in the year ended June 30, 2013.

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

#### Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; workers compensation; and health care of its employees. All of these risks are covered through the purchase of commercial insurance, with minimal deductibles. Settled claims have not exceeded insurance coverage in any of the last three years. There were no significant reductions in coverage compared to the prior year.

#### **Estimates**

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### NOTE B - CASH AND INVESTMENTS

The District's deposits and investments are categorized to give an indication of the level of custodial credit risk assumed by the District at year-end. Category 1 includes items that are insured or registered or which are collateralized by or evidenced by securities held by the District or its agent in the District's name. Category 2 includes deposits collateralized with securities held by the pledging institution's trust department or agent in the District's name, or uninsured and unregistered investments for which the securities are held by the counter party's trust department or agent in the District's name. Category 3 includes uncollateralized deposits, and uninsured and unregistered investments.

		Category				Carrying	
	1	2	3		Total		Amount
Financial institutions	\$ 250,000	\$ 850,000	\$ 633,259	\$	1,733,259	\$	1,225,947
Wisconsin Local Governme		12,133		12,133			
Total deposits and investments					1,745,392	\$	1,238,080
Per statement of net position	n:						
Cash and investments						\$	1,459,709
Cash overdraft							(286,043)
Per statement of net position	n - fiduciary fur	nds:					
Agency							64,414
Total						\$_	1,238,080

The District had no significant type of investments during the year not included in the above schedule.

The Federal Deposit Insurance Corporation (FDIC) insures deposits in financial institutions in the amount of \$250,000 for interest bearing accounts and \$250,000 for noninterest bearing accounts. Bank accounts and the local government investment pool are also insured by the State Deposit Guarantee Fund in the amount of \$400,000. However, due to the relatively small size of the Guarantee Fund in relationship to the total deposits covered and other legal implications, recovery of material principal losses may not be significant to individual organizations. This coverage has not been considered in computing the amounts of category 1 above.

#### NOTE B - CASH AND INVESTMENTS - continued

The Wisconsin Local Government Investment Pool (LGIP) is part of the State Investment Fund (SIF), and is managed by the State of Wisconsin Investment Board. The SIF is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually. Participants in the LGIP have the right to withdraw their funds in total on one day's notice. At June 30, 2013, the fair value of the District's share of the LGIP's assets were substantially equal to the amount reported above.

Investments are stated at fair value, which is the amount at which an investment could be exchanged in a current transaction between willing parties. Fair values are based on quoted market prices. No investments are reported at amortized cost. Adjustments necessary to record investments at fair value are recorded in the operating statements as increases and decreases in investment income. The difference between the bank balance and carrying value is due to outstanding checks and/or deposits in transit. Fluctuating cash flows during the year due to tax collections, receipt of state aids, and borrowings may have resulted in temporary balances exceeding insured amounts by substantially higher amounts than reported at the balance sheet date.

Interest Rate Risk As a means of limiting its exposure to interest rate risk, the District coordinates its deposit maturities to closely match cash flow needs and restricts the maximum investment term to approximately one year.

<u>Credit Risk</u> State law limits investments to those authorized by state statute as listed previously. At June 30, 2013, the District held no investments in government securities. The District does invest in the state investment pool which is not rated.

<u>Concentration of Credit Risk</u> The District is currently holding deposits with one local financial institution. The District has no policy restrictions regarding investment deposits.

#### NOTE C - FUND BALANCES

On June 30, 2013, no individual funds had fund balance deficits. Portions of fund balances are restricted and not available for current expenses or expenditures as follows:

Fund Type	Restricted	 Amount
Debt Service	Debt retirement	\$ 3,881
Capital Projects	Special projects	62,854
Food Service	Food program	66,921
Fund Type	Assigned	
Community Service	Community services	69,597

#### NOTE D - SHORT-TERM NOTES PAYABLE

Short-term notes payable at June 30, 2013 are as follows:

	Maturity	Rate	eginning Balance	A	dditions	_R	eductions	Ending Balance
Note Payable Note Payable	10/29/12 10/30/13	1.17% 0.65%	\$ 825,000	\$	700.000	\$	825,000	\$ - 700.000
rector ayablo	10/00/ 10	0.0070	\$ 825,000	\$	700,000	\$	825,000	\$ 700,000

Short-term debt is incurred to provide adequate cash flows to the District throughout the year. Total interest expense on short-term notes for the year totaled \$6,312.

## NOTE E - INTERFUND BALANCES AND ACTIVITY

There were no interfund transfers for the year ended June 30, 2013.

At June 30, 2013, interfund receivable and payable balances were as follows:

Fund	Dι	Due To		
General Fund	\$	1	\$	14,887
Debt Service Fund		_		1
Capital Projects Fund		14,887		-
	\$	14,888	\$	14,888

## **NOTE F - CAPITAL ASSETS**

Capital asset balances and activity for the year ended June 30, 2013 were as follows:

		eginning Balance	Increa	ases	Dec	reases		Ending Balance
Governmental Activities:								
Capital assets not being depreciated:								
Sites (land)	\$	40,700	\$	-	\$	-	\$	40,700
Capital assets being depreciated:								
Buildings	6	5,818,671		-		-	6	,818,671
Furniture and equipment	•	1,568,843	101	,077		-	1	,669,920
Total capital assets being depreciated		3,387,514	101	,077		-	8	,488,591
Less accumulated depreciation for:								
Buildings	(4	4,555,980)	(137	,241)		-	(4	,693,221)
Furniture and equipment	(	1,344,182)	(79	,314)		-	(1	,423,496)
Total accumulated depreciation	( !	5,900,162)	(216	,555)		_	(6	,116,717)
Total capital assets being depreciated,								
net of accumulated depreciation		2,487,352	(115	,478)		_	2	,371,874
<b>Total Governmental Activities</b>	\$ 2	2,528,052	\$(115	,478)	\$	-	\$2	,412,574

Depreciation was charged to governmental functions as follows:

Regular instruction	\$ 36,602
Special education instruction	5,158
Other instruction	21,623
Instructional staff services	3,858
Operations and maintenance	4,796
Business services	2,332
Community services	551
Central services	5,682
School administration services	705
Depreciation not charged to a specific function	 135,248
Total Depreciation for Governmental Activities	\$ 216,555

#### **NOTE G - LONG-TERM OBLIGATONS**

Long-term liability balances and activity for the year ended June 30, 2013 were as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Amounts Due Within One Year
General Obligation Debt	Dalarice	Additions	reductions	Dalarice	One rear
Bonds and notes payable					
Other than capital projects	\$ 230,495	\$ -	\$ 17,164	\$ 213,331	\$ 213,331
Total General Obligation Debt	230,495		17,164	213,331	213,331
Other Liabilities				·	•
Vested employee benefits					
Vacation and sick pay	16,346	-	501	15,845	1,585
Early retirement benefits	1,020,220	130,868	104,151	1,046,937	83,755
Total Other Liabilities	1,036,566	130,868	104,652	1,062,782	85,340
Total Long-Term Liabilities	\$ 1,267,061	\$ 130,868	\$ 121,816	\$ 1,276,113	\$ 298,671

All general obligation bonds notes and loans payable are backed by the full faith and credit of the District. Bonds, notes and loans in the governmental funds will be retired by future property tax levies.

-	Date of Issue	Final Maturity	Interest Rate	Original Indebtedness	Balance 06/30/13
Promisorry Note	1/19/2004	1/11/2014	2.75%	358,447	\$ 213,331
Total General Obligation D	ebt				\$ 213,331

The debt limit and margin of indebtedness is set at 10% of equalized value by Section 67.03 (1) (b), Wisconsin Statutes. The margin of indebtedness at June 30, 2013 is:

Equalized value certified by Wisconsin Department of Revenue for 2012: \$ 312,589,237

Margin of indebtedness at 10%31,258,924Deduct long-term debt applicable to debt margin213,331Margin of indebtedness\$ 31,045,593

Debt service requirements to maturity on general obligation debt are as follows:

Year	F	Principal	In	terest	 Total
2014	\$	213,331	\$	2,891	\$ 216,222
Total	\$	213,331	\$	2,891	\$ 216,222

#### NOTE H - EMPLOYEE RETIREMENT PLANS

All eligible employees of the District participate in the Wisconsin Retirement System (WRS), a cost-sharing, multiple-employer, defined benefit, public employee retirement system. All employees, initially employed by a participating WRS employer prior to July 1, 2011, expected to work at least 600 hours a year (440 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS. Note: Employees hired to work nine or ten months per year, (e.g. teacher contracts), but expected to return year after year are considered to have met the one-year requirement.

Effective the first day of the first pay period on or after June 29, 2011, the employee required contribution was changed to one-half of the actuarially determined contribution rate for General category employees, including Teachers, and Executives and Elected Officials. Required contributions for protective contributions are the same rate as general employees. Employers are required to contribute the remainder of actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement. Contribution rates for 2013 are:

	<u>Employee</u>	<u>Employer</u>
General (including Teachers)	6.65%	6.65%
Executives & Elected Officials	7.00%	7.00%
Protective with Social Security	6.65%	9.75%
Protective without Social Security	6.65%	12.35%

The payroll for the Hustisford School District employees covered by the WRS for the year ended June 30, 2013 was \$2,299,105; the employer's total payroll was \$2,420,025. The total required contribution for the year ended June 30, 2013 was \$292,985, which consisted of 5.9% - 6.65% of payroll from the employer and 5.9% - 6.65% payroll from employees. Total contributions for the years ended June 30, 2012 and 2011 were \$267,690 and \$279,564, respectively, equal to the required contributions for each year.

Employees who retire at or after age 65 (62 for elected officials and 54 for protective occupation employees with less than 25 years of service, 53 for protective occupation employees with more than 25 years of service) are entitled to receive a retirement benefit. Employees may retire at age 55, (50 for protective occupation employees), and receive actuarially reduced benefits. The factors influencing the benefit are: (1) final average earnings, (2) years of creditable service, and (3) a formula factor. A final average earnings is the average of the employee's three highest years of earnings. Employees terminating covered employment and submitting application before becoming eligible for retirement benefits may withdraw their contributions and, by doing so, forfeit all rights to any subsequent benefits. For employees beginning participation on or after January 1, 1990 and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998 and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

The WRS also provides death and disability benefits for employees. Eligibility and the amount of all benefits are determined under Chapter 40 of Wisconsin Statutes.

The WRS issues an annual financial report that may be obtained by writing to:

Department of Employee Trust Funds P.O. Box 7931 Madison, WI 53707-7931.

#### NOTE I - OTHER POST EMPLOYMENT BENEFITS

In addition to providing pension benefits, the District provides certain post employment medical care premium payments to qualifying retired employees and their eligible dependents or survivors pursuant to collective bargaining agreements and Board resolutions. Previously, teachers with a minimum service of 15 years at retirement qualify to receive the post employment benefits. Effective July 1, 2012, teachers with a minimum service of 20 years at retirement qualify to receive post employment benefits.

Plan membership consisted of the following as of July 1, 2012, the date of the latest actuarial valuation:

Retirees receiving health benefits	10
Active plan members	34
Total	44

The contributions for retirees and beneficiaries have been funded on a pay-as-you-go basis, which are allocated among functions based on the proportionate amount of payroll cost. For the year ended June 30, 2013 medical care premium expenditures on the pay-as-you-go basis amounted to \$104,152. As of June 30, 2013, the Board of Education has decided not to establish a trust fund for funding the other post employment benefit liability.

The District's annual other post employment benefit (OPEB) cost is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation:

Annual required contribution	\$ 149,058
Interest on net OPEB obligation	40,809
Adjustment to the ARC	 (58,999)
Total annual OPEB cost	130,868
Contribution made	 (104, 152)
Increase in net OPEB obligation	 26,716
Net OPEB obligation:	
Beginning of year	1,020,221
End of year	\$ 1,046,937

The District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year ended June 30, 2013 are as follows:

Annual OPEB Cost	130,868
Percentage of Annual OPEB Cost Contributed	79.6%
Net OPEB Obligation	1.046.937

The funded status of the plan as of the most recent actuarial valuation date is as follows:

Actuarial Valuation Date	July 1, 2012
Actuarial Value of Assets	\$ -
Actuarial Accrued Liability (AAL) – Projected Unit Credit	\$ 1,362,213
Unfunded AAL (UAAL)	\$ 1,362,213
Funded Ratio	0.0%
Covered Payroll	\$ 1,719,057
UAAL as a Percentage of Covered Payroll	126.2 %

#### NOTE I - OTHER POST EMPLOYMENT BENEFITS - continued

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2012, actuarial valuation, the projected unit credit method was used. The actuarial assumptions included a 4.0% percent investment rate of return and annual healthcare cost trend rates including inflation of 10%, reduced by decrements to an ultimate rate of 5%. The actuarial value of assets was determined using techniques that spread the effects of short-term volatility in the market value of investments over a ten-year period. The UAAL is being amortized using the level dollar amount method. The remaining amortization period at July 1, 2012 was thirty years.

#### NOTE J - OPERATING LEASES

The District, as lessee, leases the following:

Office equipment lease of \$7,799 per quarter for five years. Future minimum annual rentals for the year ending June 30 are as follows:

Equipment rentals, excluding items rented on a short-term basis, amounted to \$38,745 for the year ended June 30, 2013.

#### NOTE K - COMMITMENTS AND CONTINGENCIES

From time to time, the District is party to various pending claims and legal proceedings. Although the outcome of such matters cannot be forecasted with certainty, it is the opinion of management and the District's legal counsel that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the District's financial position or results of operations.

The District has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to request for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowance, if any, would be immaterial.

## NOTE L - LIMITATION ON SCHOOL DISTRICT REVENUES

Wisconsin statutes limit the amount of revenues that school districts may derive from general school aids and property taxes. The annual revenue increase from these sources is limited to an allowable per member increase that is determined by the State legislature. The limitation does not apply to revenues needed for the payment of any general obligation debt service (including refinanced debt) authorized by either of the following:

- A resolution of the school board or by referendum prior to August 12, 1993
- A referendum on or after August 12, 1993

## **NOTE M - SUBSEQUENT EVENTS**

The District has evaluated events and transactions for potential recognition or disclosure in the financial statements through November 26, 2013, the date on which the financial statements were available to be issued.



HUSTISFORD SCHOOL DISTRICT

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND	ACTUAL - GENERAL FUND	YEAR ENDED JUNE 30, 2013	
STATEN	ACTUAL	YEAR EI	

		General Operations	perations			Special Education	Jucation		Total	tal
				Variance with Final Budget				Variance with Final Budget		Variance with Final Budget
	Budget	Budget Amounts	Actual	Favorable (Hinfavorable)	Budget Amounts	Amounts	Actual	Favorable (Unfavorable)	Actual	Favorable (Unfavorable)
REVENUES		1	1	(component)	, in	1	1	(0.000)	1	
Property taxes	\$ 2,781,781	\$ 2,759,200	\$ 2,759,200	· ·	г <del>69</del>	, \$	•	, \$	\$ 2,759,200	1 1 1
Other local sources	41,050	41,050	58,397	17,347	1		- 808 6	2 826	187,359	17,347
Intermediate sources	136,941	16(1)391	2 164	2,962	36.000	36.000	41.529	5.529	43,693	(8,307)
State sources	1.516.073	1.560.280	1.560.927	647	84.000	84,000	83,001	(666)	1,643,928	(352)
Federal courses	157 207	157 207	157 073	(134)	115.998	124,932	119,170	(5.762)	276.243	(2,896)
Other	14,500	14,500	31,605	17,105	)	1		1	31,605	17,105
Total Revenues	4,685,552	4,729,828	4,753,919	24,091	235,998	244,932	246,526	1,594	5,000,445	25,685
EXPENDITURES										
Instruction:										
Regular	2,054,700	2,091,632	1,973,013	118,619	1	ı	•	1	1,9/3,013	118,619
Vocational	200,400	200,400	197,390	3,010	1 070 707	- 477 348	748 285	- 20 063	197,390	3,010
Other	247 770	247 770	242.337	5.433	ot of	2011	101	1	242,337	5,433
Total Instruction	2 543 708	2 580 640	2 452 911	127.729	487.348	477.348	448.285	29,063	2,901,196	156,792
Support Services:	Î		Ī				•			
Pupil services	81,512	81,512	75,970	5,542	68,480	87,414	976,07	16,438	146,946	21,980
Instructional staff services	144,169	151,684	145,101	6,583.	74,408	74,408	86,731	(12,323)	231,832	(5,740)
General administration services	171,645	173,645	176,235	(2,590)	ı	•	•	ì	176,235	(2,590)
School administration services	250,305	250,305	243,375	6,930	ı	•	1	i	243,375	6,930
Business services	142,520	142,520	145,199	(2,679)		ı	1	1	145,199	(2,679)
Operations and maintenance	521,420	521,920	502,421	19,499	1 6	1 (	1 6	- 60	502,421	19,499
Pupil transportation	141,300	141,300	144,299	(2,999)	500	2000	4,858	(4,358)	149,157	(165,1)
Central services	117,018	117,168	197,093	(78,925)	0,800	0,960	6++-'c	010'0	33 960	9.440
Insurance	43,400	43,400	33,900	9,440		. ,	1 1		6332	5.468
Other enough controls	112 380	112 380	108 413	3 967			. 1		108,413	3,967
Total Support Services	1 737 469	1 747 634	1 778 398	(30.764)	150.353	169.287	166.014	3.273	1.944,412	(27,491)
Total Exnenditures	4 281 177	4 328 274	4 231 309	96.962	637.701	646,635	614,299	32,336	4,845,608	129,301
Excess of Revenues Over (Hoder) Expenditures		401.554	522.610	121.056	(401.703)	(401,703)	(367,773)	33,930	154,837	154,986
Other Financing Sources (Uses)		-		-						
Transfer from special education	•	,	4,562	4,562	i	i	1	•	4,562	4,562
Transfer to special education	(404,525)	(401,703)	(372,335)	29,368	,	1	,	1	(372,335)	29,368
Transfer to general operations	ı	j	1	•	•	•	(4,562)	(4,562)	(4,562)	(4,562)
Transfer from general operations	•	,	1	•	401,703	401,703	372,335	(29,368)	372,335	(29,368)
Transfer to food service fund	1	Ð	,	•	•	•	•	i	•	<del></del>
Sale of assets	150	150	•	(150)	1	1	,	1	1	(150)
Net Other Financing Sources (Uses)	(404,375)	(401,554)	(367,773)	33,781	401,703	401,703	367,773	(33,930)	3	(149)
Net Change in Fund Balance	1	1	154,837	154,837	,	1	,	ı	154,837	154,837
Fund Balances - Beginning of year		1,141,645		- 1	1	,	,	:	1	7 20 0 727
End of year	\$ 1,141,645	\$ 1,141,645	\$ 1,296,482	\$ 154,837	·	- -	, A	·	\$ 1,230,462	104,637

## HUSTISFORD SCHOOL DISTRICT SCHEDULES OF FUNDING PROGRESS AND EMPLOYER CONTRIBUTIONS YEAR ENDED JUNE 30, 2013

## **Schedule of Funding Progress**

Actuarial Valuation Date	07/01/12
Actuarial Value of Assets ( a )	\$ -
Actuarial Accrued Liability (AAL) - Projected Unit Credit ( b )	\$ 1,362,213
Unfunded AAL (UAAL) ( a-b )	\$ 1,362,213
Funded Ratio ( a/b )	0.0%
Covered Payroll ( c )	\$ 1,719,057
UAAL as a Percentage of Covered Payroll ( (b-a)/c )	126.2%

July 1, 2008 is the first fiscal year that an actuarial valuation was performed for the District's other post employment benefits plan.

## **Schedule of Employer Contributions**

Year Ended	 6/30/13		6/30/12	 6/30/11
Annual OPEB Cost	\$ 130,868	\$	273,529	\$ 273,529
Percentage of Annual OPEB Cost Contributed	79.6%		27.5%	19.9%
Net OPEB Obligation	\$ 1,046,937	\$ -	1,020,221	\$ 821,938



## HUSTISFORD SCHOOL DISTRICT COMBINING BALANCE SHEET - NON-MAJOR GOVERNMENTAL FUNDS JUNE 30, 2013

		Debt service		Capital rojects	Foo	d Service		mmunity Service		Total on-Major vernmental
ASSETS Cash and investments	\$	3,880	\$	77,741	\$	66,659	\$	69,597	\$	217,877
Accounts receivable	Ψ	3,000	Ψ	11,1-1	Ψ	610	Ψ	-	Ψ	610
Due from other governments		_		_		1,792		-		1,792
Due from other funds		1		-		-		-		1
Total Assets	\$	3,881	\$	77,741	\$	69,061	\$	69,597	\$	220,280
LIABILITIES										
Accounts payable	\$	-	\$	-	\$	2,140	\$	-	\$	2,140
Due to other funds		-		14,887		**				14,887
Total Liabilities		-		14,887		2,140		-		17,027
FUND BALANCES Fund Balances:										
Restricted		3,881		62,854		66,921		-		133,656
Assigned		-,		-		,		69,597		69,597
Total Fund Balances		3,881		62,854		66,921		69,597		203,253
Total Liabilities and Fund Balances	\$	3,881	\$	77,741	\$	69,061	\$	69,597	\$	220,280

## HUSTISFORD SCHOOL DISTRICT COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - NON-MAJOR GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2013

		Debt ervice		apital rojects		Food Service		ommunity Service		Total on-major ernmental
REVENUES Property taxes	\$	23,321	\$		\$		\$	239,000	\$	262,321
Other local sources	φ	23,321	φ	310	φ	96,002	Φ	239,000	Φ	123,485
State sources		-		3,0		3,827		27,173		3,827
Federal sources		_		-		83,479				83,479
Total Revenues		23,321		310		183,308	<del></del>	266,173		473,112
EXPENDITURES										
Instruction:										
Regular		-		-		-		-		-
Vocational		-		-		-		-		_
Other		-		-		_		_		-
Total Instruction						<del></del>		<del></del>		
Support Service:										
Operations and maintenance		-		10,000		-		-		10,000
Community service		-		-		-		283,487		283,487
Food service		-		-		181,483		-		181,483
Pricipal and Interest		23,320		-		-		-		23,320
Other		-		-		_		_		· <u>-</u>
Total Support Services		23,320		10,000		181,483		283,487		498,290
Total Expenditures		23,320		10,000	-	181,483		283,487		498,290
Excess of Revenues Over (Under) Expenditures Other Financing Sources (Uses)		1		(9,690)		1,825		(17,314)		(25,178)
Transfer in		-		-		-		-		-
Transfer (out)		-		-		-		-		-
Total Other Financing Sources		-		-		-				
Net Change in Fund Balance		1		(9,690)		1,825		(17,314)		(25,178)
Fund Balances -										
Beginning of year		3,880		72,544		65,096		86,911		228,431
End of year	\$	3,881	\$	62,854	\$	66,921	\$	69,597	\$	203,253

## HUSTISFORD SCHOOL DISTRICT SCHEDULE OF CHANGES IN ASSETS AND LIABILITIES - STUDENT ACTIVITY FUNDS YEAR ENDED JUNE 30, 2013

	Beginning Balance						Ending Balance		
ASSETS Cash and investments	\$	67,333	\$	151,217	* <b>\$</b>	154,136	\$	64,414	
<u>LIABILITIES</u> Due to student organizations	\$	67,333	\$	151,217	\$	154,136	\$	64,414	

## HUSTISFORD SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS YEAR ENDED JUNE 30, 2013

Fodowsky State Crontor/Dago Through Crontor/Drogram Title	CFDA/ State Id Number	Evnouditures
Federal or State Grantor/Pass-Through Grantor/Program Title Federal Programs:	Mumber	Expenditures
U.S. Department of Agriculture		
Child Nutrition Cluster		
Wisconsin Department of Public Instruction		
Food Donation Program	10.555	\$ 13,642
School Breakfast Program	10.553	12,560
National School Lunch Program	10.555	57,277
Total		83,479
U.S. Department of Education		,
Wisconsin Department of Public Instruction		
Title I Grants to Local Education Agencies	84.010	49,562
Improving Teacher Quality State Grants	84.367	12,422
Rural Education Achievement Program	84.358A	32,231
Special Education Cluster	•	02,20
Special Education Grants to States	84.027	101,829
Special Education Preschool Grants	84.173	1,082
Total Special Education Cluster		102,911
Beaver Dam School District		•
Grant to Reduce Alcohol Abuse	*	21,190
Safe and Drug-Free Schools and Communities-State Grants	84.186	41,668
CESA #6		
Career and Technical Education Basic Grants to States	84.048	2,037
U.S. Department of Health & Human Services		
Wisconsin Forward Health		
Medical Assistance Program-School Based Services	93.778	16,259
Total Federal Awards		\$ 361,759
State Programs:		
Wisconsin Department of Public Instruction		
Special Education and School age Parents	255.101	\$ 83,001
State School Aid Lunch	255.102	2,006
Common School Fund Library Aid	255.103	19,446
General Transportation Aid	255.107	10,806
WI Morning Milk Program	255.109	628
General Equalization Aid	255.201	1,398,003
Sparisty Aid	255.212	108,564
School Breakfast Program	255.344	1,193
Per Pupil Adjustment Aid	255.925	21,550
CESA #6	055 404	44 500
Aid for Handicap Education Wisconsin Department of Revenue	255.101	41,529
Computer Aid	*	2,558
Computer Aid		\$ 1,689,284
		¥ 1,000,207

<sup>\*</sup> Information not provided.

## HUSTISFORD SCHOOL DISTRICT NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS YEAR ENDED JUNE 30, 2013

#### NOTE A - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards include the federal and state grant activity of the District and are presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of the Wisconsin Department of Public Instruction. Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

## NOTE B - SPECIAL EDUCATION AND SCHOOL AGE PARENTS PROGRAM

The 2012 – 2013 eligible costs under the State Special Education Program are \$303,863.

## NOTE C - FOOD DISTRIBUTION

Nonmonetary assistance is reported in the schedule at the fair market value of the commodities received and disbursed. At June 30, 2013, the District had food commodities totaling \$13,642.

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Education Hustisford School District Hustisford, Wisconsin

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Hustisford School District ("District") as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated November 26, 2013.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Hustiford School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Hustisford School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Hustisford School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying summary of auditor's results that we consider to be significant deficiencies as items 13-1 and 13-2.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts.

However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Hustisford School District's Response to Findings**

We noted certain matters that we reported to management of the District in a separate letter dated November 26, 2013.

The Hustisford School District's response to the findings identified in our audit is described in the accompanying summary of auditor's results. We did not audit the District's response and, accordingly we express no opinion on it.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Certified Public Accountants

Ripon, Wisconsin November 26, 2013

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE WISCONSIN DEPARTMENT OF PUBLIC INSTRUCTION

To the Board of Education Hustisford School District Hustisford, Wisconsin

## Report on Compliance for Each Major State Program

We have audited the Hustisford School District's compliance with the types of compliance requirements described in the *Wisconsin Public School District Audit Manual*, issued by the Wisconsin Department of Public Instruction, that could have a direct and material effect on each of the District's designated state major aid programs for the year ended June 30, 2013. The District's designated state major aid programs are identified in the accompanying summary of auditors' results.

## Management's Responsibility

Compliance with the requirements of laws, regulations, contracts, and grants applicable to its designated major state aid programs is the responsibility of the District's management.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the compliance requirements of the Wisconsin Department of Public Instruction in the *Wisconsin Public School District Audit Manual*. Those standards and compliance requirements require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on the designated state major aid programs occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each designated major state program. However, our audit does not provide a legal determination on the District's compliance.

#### **Opinion on Each Major State Program**

In our opinion, the District complied, in all material respects, with the requirements referred to above that could have a direct and material effect on its designated state major aid programs for the year ended June 30, 2013.

## Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to the designated state major aid programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could have a direct and material effect on the designated state major aid programs to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with the Wisconsin Public School District Audit Manual, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be a material weakness and other deficiencies that we consider to be significant deficiencies.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a designated state major aid program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis.

A significant deficiency in internal control over compliance is a deficiency or a combination of deficiencies in internal control over compliance with a type of compliance requirement of a designated major state aid program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiency in internal control over compliance described in the accompanying summary of auditor's results as item 13-1 to be a significant deficiency.

The District's responses to the findings identified in our audit are described in the accompanying summary of auditor's results. We did not audit the District's responses and accordingly, we express no opinion on the response.

The purpose of this report is intended solely to describe the scope of our testing of internal control over compliance and the results of testing based on requirements of the Wisconsin Department of Public Instruction. Accordingly, this report is not suitable for any other purpose.

Certified Public Accountants

November 26, 2013 Ripon, Wisconsin

## HUSTISFORD SCHOOL DISTRICT SUMMARY OF AUDITOR'S RESULTS YEAR ENDED JUNE 30, 2013

#### **SECTION I - SUMMARY OF AUDITOR'S RESULTS**

#### **Financial Statements**

Type of auditor's report issued Unqualified

Internal control over financial reporting:

Material weakness(es) identified?

Significant deficiency(ies) identified not considered to be

material weakness?

Noncompliance material to the financial statements noted?

Federal and State Awards

Type of auditor's report issued on compliance for major programs

Unqualified

Internal control over financial reporting:

Material weakness(es) identified?

Significant deficiency(ies) identified not considered to be

material weaknesses?

Noncompliance material to the financial statements noted?

No

No

Identification of major state programs:

State I.D. Number	Name of State Program
255.101 255.201	Special Education and School Age Parents General Equalization Aid
255.212	Sparsity Aid

## **SECTION II - FINANCIAL STATEMENT FINDINGS**

#### 13-1 - Segregation of Duties

#### Criteria:

The District should segregate accounting duties, at a minimum to separate the asset and the recordkeeping function, to minimize the opportunity for misstatements caused by error or fraud to occur and go undetected within a timely period by employees in the normal course of performing their assigned functions.

## **Statement of Condition:**

Due to the size of the District's office staff performing accounting functions, the District does not have adequate segregation of duties over accounting functions.

## Cause and Effect:

A small number of individuals within the District's administration perform substantially all accounting functions and have control over both records and assets. The lack of segregation of accounting duties could create an opportunity for misstatements caused by error or fraud to occur and go undetected within a timely period by employees in the normal course of performing their assigned functions.

## HUSTISFORD SCHOOL DISTRICT SUMMARY OF AUDITOR'S RESULTS YEAR ENDED JUNE 30, 2013

#### SECTION II - FINANCIAL STATEMENT FINDINGS- continued

### Recommendation:

Due to the size of the District, it is not practical to hire additional individuals in order to adequately segregate accounting duties; therefore, we recommend that the Administrator's and School Board's close supervision, review of accounting information and knowledge of matters relating to the District's financial operations provide an effective means of preventing and detecting errors and irregularities.

#### Response:

We agree and will continue to provide supervision and monitor accounting information and operations including obtaining explanations for variances from unexpected results and work to increase segregation of duties.

## 13-2 - Preparation of Financial Statements

### Criteria:

The Administrators and School Board share responsibility for the District's internal control system including controls over financial reporting under generally accepted accounting principles (GAAP). Although we assist the District in drafting the financial statements and disclosures and management takes responsibility for the statements, we cannot be considered part of the internal control over GAAP financial statement preparation.

## **Statement of Condition:**

The preparation of GAAP financial statements and footnote disclosures requires extensive knowledge of constantly changing accounting pronouncements. While the District's personnel have a thorough understanding of their operations, no one in the District has the accounting background sufficient to prepare the District's GAAP financial statements with complete disclosures, to provide a high level of assurance that potential omissions or other errors that are less than material, but more than inconsequential, would be identified and corrected.

#### Cause and Effect:

The District's lack of knowledge of recent accounting pronouncements could lead to financial statements and related disclosures to be prepared without a high level of assurance that potential omissions or other errors that are less than material, but more than inconsequential, would be identified and corrected.

## Recommendation:

As part of its internal control over the preparation of its financial statements, including disclosures, the District should implement a comprehensive review procedure to ensure that the financial statements, including disclosures, are complete and accurate. Such review procedures should be performed by an individual possessing a thorough understanding of generally accepted accounting principles and knowledge of the District's activities and operations.

## HUSTISFORD SCHOOL DISTRICT SUMMARY OF AUDITOR'S RESULTS YEAR ENDED JUNE 30, 2013

## **SECTION II - FINANCIAL STATEMENT FINDINGS - Continued**

## 13-2 - Preparation of Financial Statements - Continued

## Response:

We agree and will implement a review procedure to ensure the financial statements, including disclosures, are complete and accurate.

## **SECTION III - STATE PROGRAM FINDINGS**

## 13-1 - Segregation of Duties

See finding in Section II – Financial Statement findings.